

PERSONAL INFORMATION

Rauta Emanuel Bucharest, Romania rautaemanuel@gmail.com

Sex M | Date of birth 24.01.1979 | Nationality Romanian

WORK EXPERIENCE

From 2019 -

World Bank Group**INNOVATION EXPERT**

Innovation expert in program for Supporting innovation in the catching-up regions. Support 2 pilot Romanian regions to implement programs on research valorization and support technological transfer for Universities.

Business or sector Innovation and market

From 2020 -

World Bank Group - Private Finance and Entrepreneurship Expert

World Bank

Evaluation of entrepreneurship programs design and financing in Romania and elaborate recommendations for improvement

Business or sector Business Finance

From 2010 - 2019

Innovation Expert

South East Romanian Development Region

Technical expert in Research and Innovation projects: INNOVATION SCOREBOARDS, ICT, transport strategies, drafting regional innovation methodologies. FOCUSED ON INTERNATIONAL RESEARCH PROJECTS

Business or sector Innovation research

From 2018 -

Public Policy Expert

World Vision

Supporting drafting the RIA regarding the creation of the Community Consultative Structures foreseen by the Romania's child protection legislation

Business or sector International Consultancy

From 2016 -

Expert public services

National School for Political Science and Public Administration – Romania

Public Services Reform Expert: **Drafting Functional Analysis methodology and analysis for Public Services**, Supporting Romanian Public Local Authorities to prepare quality and cost standards and indicators for decentralized public services. Writing methodologies and proposing standard costs for selected public services. Prepare actual quality standards for 3 public service sectors: transport, waste management and public lighting

Business or sector International Consultancy

2015 - 2016 Expert regulatory reforms/public services

Jacobs, Cordova & Associates (ADISA, Albania)

International Public Services Expert: Analysis of selected public services at the level of the Government of Albania; mapping with business process analysis the service; propose strategies for simplification of delivery of public services

Business or sector International Consultancy

From 2016 - STC Expert

Planning and Budgeting Expert - World Bank

Provision of technical assistance services in strategic planning performance and budgeting for Central Government institutions: Ministry of Economy, Ministry of SMEs, Ministry of Regional Development, Public Administration and European Funds, Ministry of Interior. Training with employees from ministries on planning, budgeting and public policies

Business or sector Policy planning / Consultancy

From 2016 - Senior Associate, Public Services Re-engineering Expert

Jacobs, Cordova and Associates

Work on technical assistance projects: reduce administrative cost for business, improve public services, work on OSS for business and change management to improve investment frameworks, land registry frameworks. Complementary use of standard cost measurement and BPR. Public services sectors: Economy, Social, Education, Health (Health Card), Transportation (driving licence issuance, vehicle registering, etc.)

Business or sector RIA, public services reform, reduce administrative burden on businesses

2011 - 2016 Public Policy, Public Administration Expert and Research Manager

Agora Est Consulting (selected projects)

- Design performance indicators for institutions from the National Environment System (Environment Guard, Agency for Environment Protection, etc)
- Draft policy proposal for National Agency for Public Servants in Romania for the function of the Prefect
- Lead technical assistance projects: preparing public policies for the Ministry of Interior (industrial parks, human resources, anticorruption), innovation methodologies, strategic planning at central, regional and local level, territorial planning, budgeting for PA and LGAs
- Trainer and expert for Agriculture and Rural Development Ministry
- Preparing ex ante/diagnostic and **functional analyses** for Central, regional and Local levels: Development Strategies for Central and Local Governments, county and municipal level

Business or sector public sector consultancy

2014 - 2015 Public Policy Expert

Center for Legal Resources

Prepare and publish public policy/RIA for social use of assets confiscated from criminal activities and scenarios for utilization of funds and goods. Impact assessment has supported the adoption of legislation for the use of confiscated assets (GD 29/2006 Ministry of Justice).

Business or sector NGO and social sectors

From 2011 - 2013 Visiting Lecturer

SNSPA – Faculty of Marketing
Delivering Business Plan and Project Management Courses

Business or sector Public Policy reform

2008 - 2018 Trainer (public policy, public management, governance)

National Agency for Public Servants and National Institute of Administration

Teaching courses of EU funds contracting, Monitoring and Evaluation to public administration employees

Teaching courses of Strategic Planning, Public Policy and Project Management to High Ranked Civil Servants

Teaching for Young Professional Scheme courses: public administration, public policy, EU accession

Preparing curriculum for the National Institute of Administration

Business or sector Human Resources training

2011 - 2012 Expert Public Services Reform

Jacobs and Associates/State Chancellery Moldova

Task consisted in preparation of a Methodology for setting up quality and cost standards and a Reform Plan for public services provision. Public services in areas such: Social, Economy, Transportation, Environment, etc.

Business or sector Public Services Reform

2011 - 2012 Senior Trainer

BS Europe, Brussels

Young Professional Scheme training programme (public policy, regional development)

Business or sector Human Resources

2007 - 2010 Manager Public Administration

GEA Strategy and Consulting

Managing company portfolio of technical assistance projects: Structural Funds evaluation and preparation, program evaluation, preparation of local economic development strategies, etc

Expert in EU Funds Program Evaluation (Competitiveness Program in Romania), Public Administration Reform, Public Policy Reform

Business or sector Public Services Reform

From 2002 – 2006 Project Manager

Romanian Academic Society

Managing projects and NGO activities and memberships. Managing Editor of the Romanian Journal of Political Science (2 years) , train public administration in RIA and FOIA

Business or sector Think tanks

EDUCATION AND TRAINING

2015-2017

MBA (Master of Business Administration)
Conservatoire National des Arts et Metiers (Paris, France)

2015-2017

Gestion Generale d Enteprise

	MA in Management Academy for Economic Studies, Bucharest, Romania Enterprise Management
2003-2005	MA in Marketing National University for Political Science and Public Administration, Bucharest, Romania Political Marketing and Communication
1998-2002	BA in Political Science National University for Political Science and Public Administration, Bucharest, Romania Political Science

TRAINING

2012	Diploma in Evaluation of European Structural Funds European Academy for taxes and Law in Berlin (2012)
2012	Diplomas: Public Administration, Public Policy, Local and Regional Development National Institute of Administration
2012	Diplomas Train of Trainers, Project Management National Council for Adult Vocational Training (CNFPA)
2005	Fellow participant NETWORK OF DEMOCRACY RESEARCH INSTITUTES (NDRI) National Endowment for Democracy (2005) , Washington DC

Publications

- ✓ Luca, O.; Gaman, F.; Răuță, E. Towards a National Harmonized Framework for Urban Plans and Strategies in Romania. *Sustainability* **2021**, *13*, 1930. <https://doi.org/10.3390/su13041930>
- ✓ Boteanu, C.; Luca, O.; Gaman, F.; Rauta, E., 2020, THE ROLE OF THE LOCAL DEVELOPMENT STRATEGIES FINANCED FROM EUROPEAN FUNDS, THROUGH THE LEADER MEASURE - NATIONAL RURAL DEVELOPMENT PROGRAMME 2014-2020, IN SUPPORTING INNOVATION AND REGIONAL DEVELOPMENT IN ROMANIA, The Journal. Contemporary Economy, vol 5, issue 2, 2020
- ✓ Rauta, E, Nicolae, R, Vadim, C, Reuse of confiscated criminal assets for social purposes, Hamangiu Publishing House, 2015
- ✓ A decision-making model for public management, International Review of Social Research, vol 4, issue 1, 2014
- ✓ Methodology for interventions in urban residential area and source of financing (cohesion policy), Ministry of Development
- ✓ Rauta, E, 2014, A Decision Making model for Public Management. The existence of a Policy Framework for Performance in Romania, International Review for Social Research, <http://www.irsr.eu/issue10.html>
- ✓ Romania Baseline study on strategic planning and Strategic Planning Study and best practices, www.publicadministrationreform.eu, 2011
- ✓ Strategic Planning Guide for Local Public Administration (Vrancea county), 2012
- ✓ Public Policy Planning Guide for the Ministry of Administration and Interior in Romania, 2011
- ✓ Methodology for interventions in urban residential area and source of financing (cohesion policy), Ministry of Regional Development, 2009
- ✓ Social capital and job creation in rural Europe, researcher, 2007, Eurofound, <https://www.eurofound.europa.eu/publications/report/2007/social-policies/social-capital-and-job-creation-in-rural-europe>
- ✓ Strategic Planning The Reporting Annual Model for Romanian Public Institutions, 2005
- ✓ **“Energy Sector in România” – Aspen Institute and Romanian American Chamber of Commerce, 2007**
- ✓ Strategic Overview of Armed Violence Data – Collection and Analysis, Romanian chapter contributor: UNDP/SEESAC www.seesac.org/reports/AVDR.pdf
- ✓ “Transparency laws and political accountability. The role of civil society”2005, ECPR, Luneburg University
- ✓ Emanuel Răuță, 2004, “Românian tourism: a missed start”, evaluation of tourism public policy, Policy Warning Reports, nr 6 August 2004, www.sar.org.ro
- ✓ Emanuel Răuță, 2004, Best practices in the implementation of freedom of information legislation, GRASP/USAID, Semne Publishing House

PERSONAL SKILLS

Mother tongue(s) Romanian

Other language(s)

	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken interaction	Spoken production	
English	C2	C2	C2	C2	C2
BULATS (C2)					
French	B2	B2	B1	B1	B1

Levels: A1/A2: Basic user - B1/B2: Independent user - C1/C2 Proficient user
[Common European Framework of Reference for Languages](http://www.eurofound.europa.eu/publications/report/2007/social-policies/social-capital-and-job-creation-in-rural-europe)

Communication skills

Good communication skills gained through my experience as professor, trainer and project manager. I have trained more than 1000 people; execution and high ranked and delivered courses for more than 14 years.

Organisational / managerial skills

Leadership skills acquired from running teams of experts. I led teams of more than 12 persons with different backgrounds and nationalities as Panel Coordinator or TL

Job-related skills

Responsible with quality control for deliverables as research director. As team leader, I was approving KPIs for team experts (4-5 projects). Advising public sector institutions to improve policy making and regulatory capacities, including strategic and operational planning, re-engineering public services, building evaluation and performance measurement systems, managing consultation with stakeholders, streamlining administrative processes to reduce administrative burdens

Digital competence

SELF-ASSESSMENT				
Information processing	Communication	Content creation	Safety	Problem solving
Proficient User	Proficient user	Proficient user	Proficient user	Proficient user

Levels: Basic user - Independent user - Proficient user

[Digital competences - Self-assessment grid](#)

Replace with name of ICT-certificate(s)

Good command of office suite (word processor, spread sheet, presentation software)

Good command of diagram creation software – Visio

Good command of SPSS software

Other skills

Editing (journals)
First aid certification
Barista training

ADDITIONAL INFORMATION

Seminars

- ✓ Moderator of 6 Regional conference on Agriculture and Rural Development for the Ministry of Agriculture
- ✓ Introducing budget planning for Romania Central Government events for 3 ministries
- ✓ Trainer of Public policy for the Institute for Public Policy, Romania
- ✓ Energy (Amcham Bucharest)
- ✓ Agricultural machinery (Milan)
- ✓ Innovation indicators for business (France, Malta, Slovenia, Romania)
- ✓ BPR for public services (Tirana, Albania)
- ✓ Methodologies to setup quality and cost standards (Romania)

Memberships

- ✓ Member of Romanian Mountain Federation
- ✓ Member of AMCOR – Romanian Consultants Association
- ✓ Member of the advocacy and lobby group developed by the Civil Society Development Foundation within the programme „Strengthening civil society in Romania to support lobby and public policy initiatives”

Courses

- Courses with the Doctoral Program in Political Science, SNSPA, 2005-2006
- University of Luneburg, The European Consortium for Political Research (ECPR), Diploma (august 2005)
- Leadership Certificate, Peacecorps/Leaders Romania (octomber 2003)

Certifications

- First aid, Red Cross Romania
- Project Management
- Train of Trainers
- Evaluation

A handwritten signature in black ink, consisting of a stylized 'R' followed by a large, loopy 'B'.